UNIT CODE	PSPFRU009
UNIT TITLE	Develop fraud control strategy
APPLICATION	This unit describes the performance outcomes, skills and knowledge required to develop a fraud/corruption control strategy as an integral part of the broader corporate management strategy for an organisation. This unit applies to those working autonomously in roles involving the development of strategies to control fraud and corruption within their organisation, performing complex tasks in a range of familiar contexts.
	The skills in this unit must be applied in accordance with Commonwealth and State or Territory legislation, Australian standards and industry codes of practice.
	No occupational licensing, certification or specific legislative or certificate requirements apply to this unit at the time of publication.
PREREQUISITE UNIT	Nil
COMPETENCY FIELD	Fraud control
UNIT SECTOR	

ELEMENTS	PERFORMANCE CRITERIA
<i>Elements describe the essential outcomes</i>	Performance criteria describe the performance needed to demonstrate achievement of the element.
1. Identify organisational needs and obligations	<ul> <li>1.1 Research fraud and corruption obligations of the organisation.</li> <li>1.2 Identify all reporting requirements.</li> <li>1.3 Identify organisational fraud and corruption detection data analysis and information needs in line with organisational policies and procedures.</li> <li>1.4 Incorporate a strategic management approach to the prevention of corruption and fraudulent activities in the needs identification.</li> <li>1.5 Identify organisational responsibility for implementation of the organisation's strategy and seek senior management agreement.</li> <li>1.6 Identify organisational responsibility for the protection of persons who provide information under legislation related to public interest disclosures, protected disclosures or whistleblowing legislation.</li> </ul>

2. Benchmark fraud/corruption control strategy	<ul><li>2.1 Identify performance indicators.</li><li>2.2 Use best practice examples in the development of benchmarks.</li><li>2.3 Use standards-setting organisations to assist in the identification of benchmarks relative to the organisation.</li></ul>
3. Assess stakeholder and environmental considerations	<ul> <li>3.1 Include client entitlements.</li> <li>3.2 Consider issues.</li> <li>3.3 Consider constraints of operating environment.</li> <li>3.4 Consider client and community expectations.</li> <li>3.5 Identify management perspectives on the implementation of fraud and corruption control in the organisation.</li> </ul>
4. Develop organisation's fraud and corruption control strategy	<ul> <li>4.1 Achieve balance between compliance requirements and operational pressures.</li> <li>4.2 Identify strategies to enable constant updating of the fraud and corruption control strategy.</li> <li>4.3 Incorporate key factors, including the organisational environment and core business.</li> <li>4.4 Recommend strategies based on assessment of relevant factors.</li> <li>4.5 Incorporate quality assurance into the strategy and allocate responsibility for maintaining quality assurance.</li> <li>4.6 Obtain acceptance of the strategy ensuring it meets the requirements of the relevant standards-setting organisations.</li> </ul>
5. Implement fraud and corruption control strategy	<ul> <li>5.1 Develop initiatives required to minimise fraud and corruption in consultation with stakeholders.</li> <li>5.2 Identify timeframe for implementation of strategy based upon an understanding of resource ramifications.</li> <li>5.3 Identify areas within the organisation responsible for actions to minimise fraud and corruption.</li> <li>5.4 Develop procedures for the reporting of information and the protection of persons who provide information under public interest disclosures, protected disclosures or whistleblowing legislation.</li> <li>5.5 Undertake consultations to facilitate understanding of responsibilities.</li> </ul>
6. Analyse and review effectiveness of strategy	<ul> <li>6.1 Develop a process to review key features of the strategy.</li> <li>6.2 Establish feedback and reporting mechanisms to provide information about effectiveness of the strategy measured against objectives, and to provide advice regarding changes to management practices.</li> <li>6.3 Incorporate results of analysis and review to improve fraud and corruption control.</li> </ul>

FOUNDATION SKILLS	
Foundation skills essential to performance in this unit, but not explicit in the performance criteria are listed here, along with a brief context statement.	
SKILLS	DESCRIPTION

Reading skills to:	<ul> <li>select, read and interpret texts relevant to fraud and corruption control.</li> </ul>
Writing skills to:	<ul> <li>communicate complex ideas relating to strategic direction, matching style of writing to purpose and audience.</li> </ul>
Oral communication skills to:	<ul> <li>participate in a variety of spoken exchanges with a range of audiences varying structure and language to suit the audience.</li> </ul>
Initiative and enterprise skills to:	<ul> <li>encourage critical thinking to establish and monitor innovative ideas.</li> </ul>
Teamwork skills to:	<ul> <li>collaborate with other stakeholders to achieve joint outcomes.</li> </ul>
Technology skills to:	<ul> <li>use digital based technology and applications to access, organise, integrate and share information.</li> </ul>
UNIT MAPPING INFORMATION	Release 1: This unit supersedes and is equivalent to PSPFRU009 Develop fraud control strategy.
LINKS	Companion Volume Implementation Guide

TITLE	Assessment Requirements for PSPFRU009 Develop fraud control strategy
PERFORMANCE EVIDENCE	<ul> <li>Evidence of the ability to complete tasks outlined in elements and performance criteria of this unit in the context of the job role, and on at least one occasion:</li> <li>undertake analysis and development of a fraud or corruption control strategy</li> <li>incorporate essential attributes of an effective fraud/corruption control policy into the strategy</li> <li>consult with senior management regarding the integration of the fraud/corruption control strategy with the broader corporate objectives.</li> </ul>

KNOWLEDGE EVIDENCE	Demonstrated knowledge required to complete the tasks outlined in elements and performance criteria of this unit:
	the concepts of fraud and corruption risk management
	risk management standards and techniques
	risk profile of the agency
	<ul> <li>agency corporate objectives and policy planning processes</li> </ul>
	<ul> <li>the relationship between the fraud and corruption control strategy and the corporate goals and management practice of the agency</li> </ul>
	<ul> <li>control framework operating in the agency</li> </ul>
	jurisdictional fraud and corruption control requirements
	<ul> <li>external reporting requirements</li> </ul>
	public sector values and codes of conduct
	fraud and corruption control guidelines and standards
	<ul> <li>legislation and procedures relating to public interest disclosures, protected disclosures or whistleblowing</li> </ul>
	<ul> <li>legislation, policies and procedures relevant to fraud and corruption control.</li> </ul>

ASSESSMENT CONDITIONS	Skills must be demonstrated in either a:
	<ul><li>workplace environment or</li><li>simulated environment.</li></ul>
	Simulated assessment environments must simulate the real-life working environment where the skills and knowledge within this unit would be utilised, with all the relevant equipment and resources of that working environment.
	Assessment must ensure access to:
	<ul> <li>legislation, policy and procedures relating to fraud and corruption control.</li> </ul>
	Assessors must satisfy the Standards for Registered Training Organisations' requirements for assessors.
LINKS	Companion Volume Implementation Guide